

## Overview and Scrutiny Committee

Date and Time - **Monday 13 September 2021 – 6:30pm**

Venue - **Council Chamber, Town Hall, Bexhill-on-Sea**

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### **Councillors appointed to the Committee:**

P.N. Osborne (Chairman), Mrs V. Cook (Vice-Chairman), J. Barnes, J.J. Carroll, C.A. Clark, S.J. Coleman, B.J. Drayson (ex-officio), Mrs D.C. Earl-Williams, S.J. Errington, P.J. Gray, C.A. Madeley, C.R. Maynard and M. Mooney.

**Substitute Members:** P.C. Courtel, L.M. Langlands, G.F. Stevens and R.B. Thomas.

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## **AGENDA**

### **1. MINUTES**

To authorise the Chairman to sign the minutes of the meeting of the Overview and Scrutiny Committee held on 19 July 2021 as a correct record of proceedings.

### **2. APOLOGIES AND SUBSTITUTES**

The Chairman to ask if any Member present is substituting for another Member and, if so, to declare his/her name as substitute Member and the name of the absent Member.

### **3. ADDITIONAL AGENDA ITEMS**

To consider such other items as the Chairman decides are urgent and due notice of which has been given to the Head of Paid Service by 12 Noon on the day of the meeting.

### **4. DISCLOSURE OF INTERESTS**

To receive any disclosure by Members of personal and disclosable pecuniary interests in matters on the agenda, the nature of any interest and whether the Member regards the personal interest as prejudicial under the terms of the Code of Conduct. Members are reminded of the need to repeat their declaration immediately prior to the commencement of the item in question.

### **5. PERFORMANCE REPORT: FIRST QUARTER 2021/22 (Pages 1 - 18)**

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**Rother District Council's aspiring to deliver  
an Efficient, Flexible and Effective Council; Sustainable Economic Prosperity;  
Stronger, Safer Communities; and a Quality Physical Environment.**

6. **REVENUE BUDGET AND CAPITAL PROGRAMME MONITORING QUARTER 1 - 2021/22** (Pages 19 - 26)
7. **WORK PROGRAMME** (Pages 27 - 28)

Malcolm Johnston  
Chief Executive

Agenda Despatch Date: 3 September 2021

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## Rother District Council

<b>Report to:</b>	Overview and Scrutiny Committee
<b>Date:</b>	13 September 2021
<b>Title:</b>	Performance Report: First Quarter 2021/22
<b>Report of:</b>	Ben Hook, Director of Place and Climate Change
<b>Ward(s):</b>	N/A
<b>Purpose of Report:</b>	To monitor the delivery of the Council's Key Performance Indicators
<b>Officer</b>	
<b>Recommendation(s):</b>	It be <b>RESOLVED</b> : That the Overview and Scrutiny Committee consider these findings and recommend any actions to Cabinet, as necessary.

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## Introduction

1. For the financial year 2021/22, Members of the Overview and Scrutiny Committee (OSC) and Cabinet selected a set of 13 key performance indicators (KPIs). These indicators stand as a barometer of the delivery of the Council's Corporate Plan and those service areas Members wish to scrutinise over the year, as agreed by Cabinet on 24 May 2021.
2. For the 2021/22 financial year, the focus has been set on five themes:
  - Housing and Communities: to monitor the delivery of the Housing and Homelessness and Rough Sleeping Strategy adopted in 2019.
  - Economic Development and Poverty: to monitor the impact of the pandemic on household incomes, council tax and business rates collection.
  - Waste Collection: to monitor the amount of household waste collected sent to be reused, composted and recycled across the district.
  - Additional Income: to monitor significant non-tax income as a part of the Council's revenue streams.
  - Planning processing: to monitor the processing times of applications.
3. This report brings before Members a summary of the Council's Performance against the selected themes, giving the position at the end of the first financial quarter (1 April 2021 to 30 June 2021). The report gives Members an opportunity to scrutinise the progress towards the Council's stated aims, outcomes and actions in the Corporate Plan and makes any necessary recommendations to Cabinet for future service delivery.

## Overview

4. A summary of the KPI performance is set out in the table below. Performance is compared to the previous quarter result and to the same quarter the previous year.

<b>Housing &amp; Communities</b>	Status	Compared to same quarter previous year	Compared to previous measurement
Number of all households in temporary accommodation			
Average weeks in temporary accommodation			
Number of households on the housing register			
Net additional homes provided (supply target)			
Number of affordable homes delivered (gross) (supply target)			
<b>Economic Development and Poverty</b>	Status	Compared to same quarter previous year	Compared to previous measurement
Number of Council Tax reduction claimants			
Council Tax collection rates (income received as a % of collectable debit)			<i>Not comparable</i>
Business Rates collection rates (income received as a % of collectable debit)			<i>Not comparable</i>
<b>Waste Collection</b>	Status	Compared to same quarter previous year	Compared to previous measurement
ESCC Waste re-used, composted and recycled (reported one quarter in arrears)			
<b>Additional Income</b>	Status	Compared to same quarter previous year	Compared to previous measurement
Net income from all investment assets			
Additional income generation		<i>New indicator 2021/22</i>	<i>New indicator 2021/22</i>
<b>Planning Processing</b>	Status	Compared to same quarter previous year	Compared to previous measurement
Major applications: days to process			
Minor applications: days to process			

PI Status		Long Term Trends		Short Term Trends	
	Alert		Improving		Improving
	Warning		No Change		No Change
	OK		Getting Worse		Getting Worse
	Unknown				

- The tables of performance and explanation accompanying each of the four themes can be found at Appendices A, B, C, D and E.

### Indicators by Exception

- Members requested to have reported, by exception, any other performance that is doing significantly better or significantly worse than its target set. There are no indicators by exception to report this quarter.

### Conclusion

- This report sets our performance against the agreed key performance indicators for the four themes for the first quarter of 2021/22.
- Members are requested to consider performance against targets or forecasts and pass any additional recommendations for action to Cabinet for consideration.

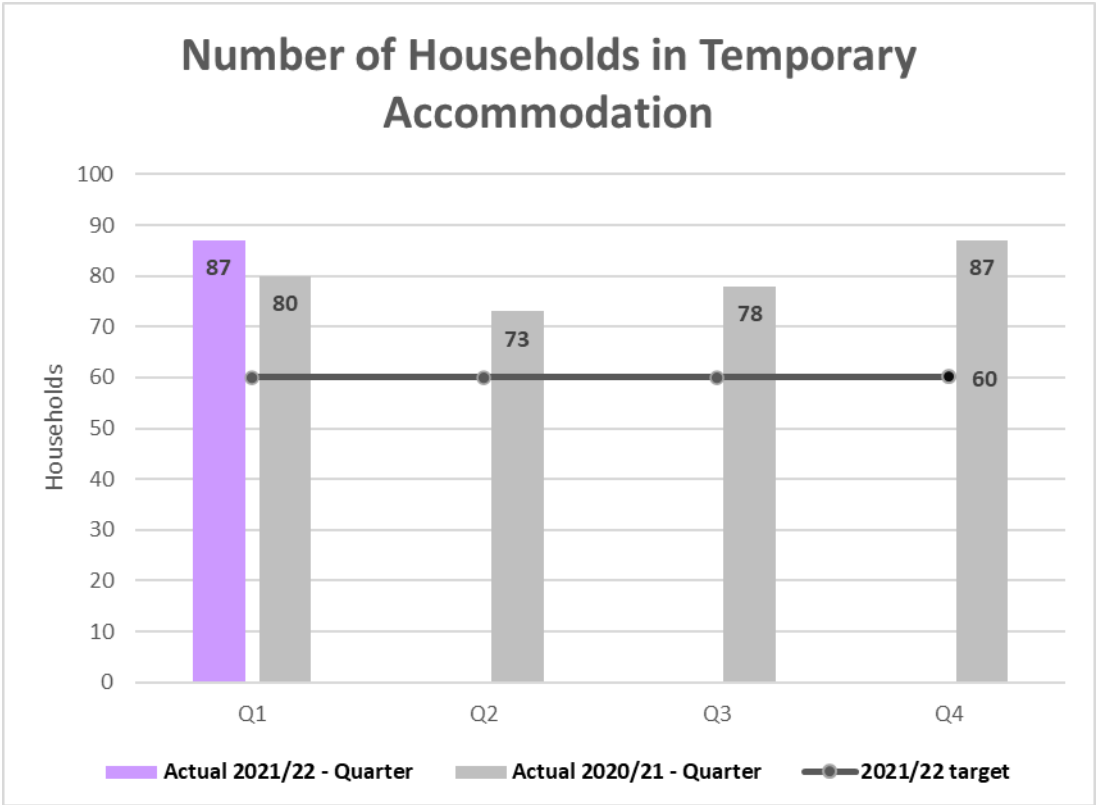
Other Implications	Applies?	Other Implications	Applies?
Human Rights	No	Equalities and Diversity	No
Crime and Disorder	No	Consultation	No
Environmental	No	Access to Information	No
Sustainability	No	Exempt from publication	No
Risk Management	Yes		

Chief Executive:	Malcolm Johnston
Report Contact Officer:	Nicola Mitchell
e-mail address:	Nicola.mitchell@rother.gov.uk
Appendices:	A – Housing & Homelessness B – Economic Development and Poverty C – Waste Collection D – Additional Income E – Planning Processing
Relevant previous Minutes:	CB21/7

### HOUSING & COMMUNITIES

#### Number of all Households in Temporary Accommodation

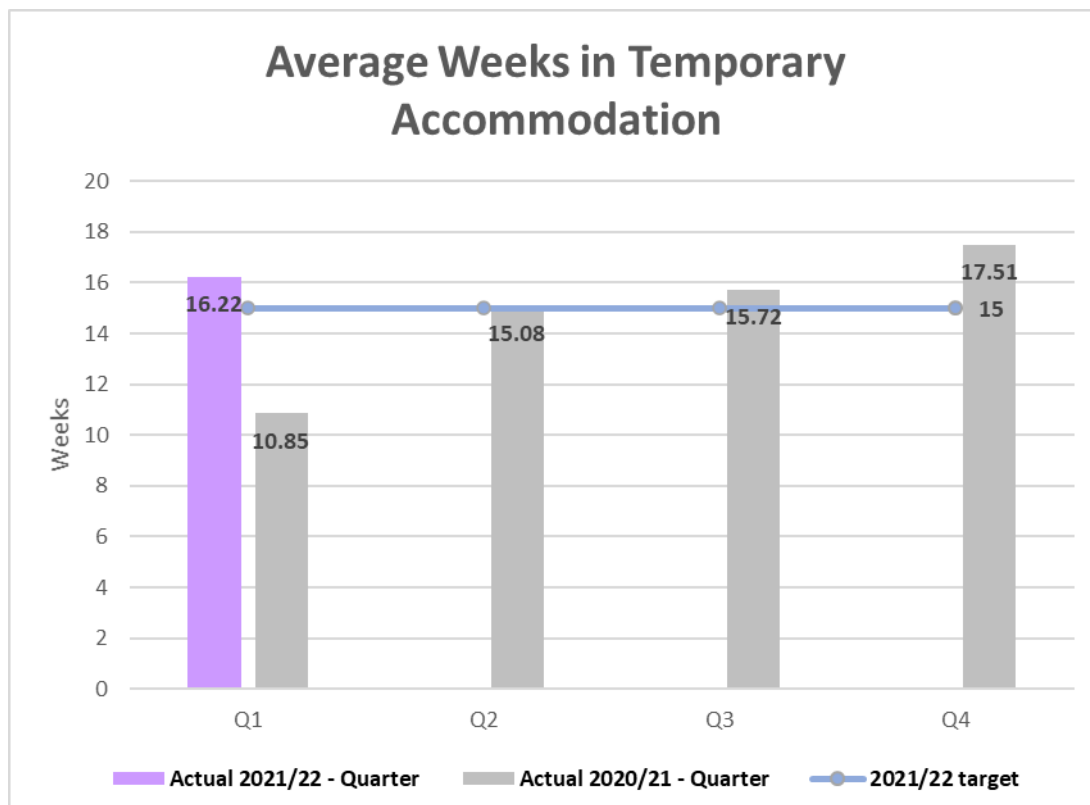
- 1. This measurement is the number of households in Temporary Accommodation (TA) on the last day of the month.
- 2. The target for 2021/22 is 60 households.



Polarity: Lower is better

### Average Weeks in Temporary Accommodation

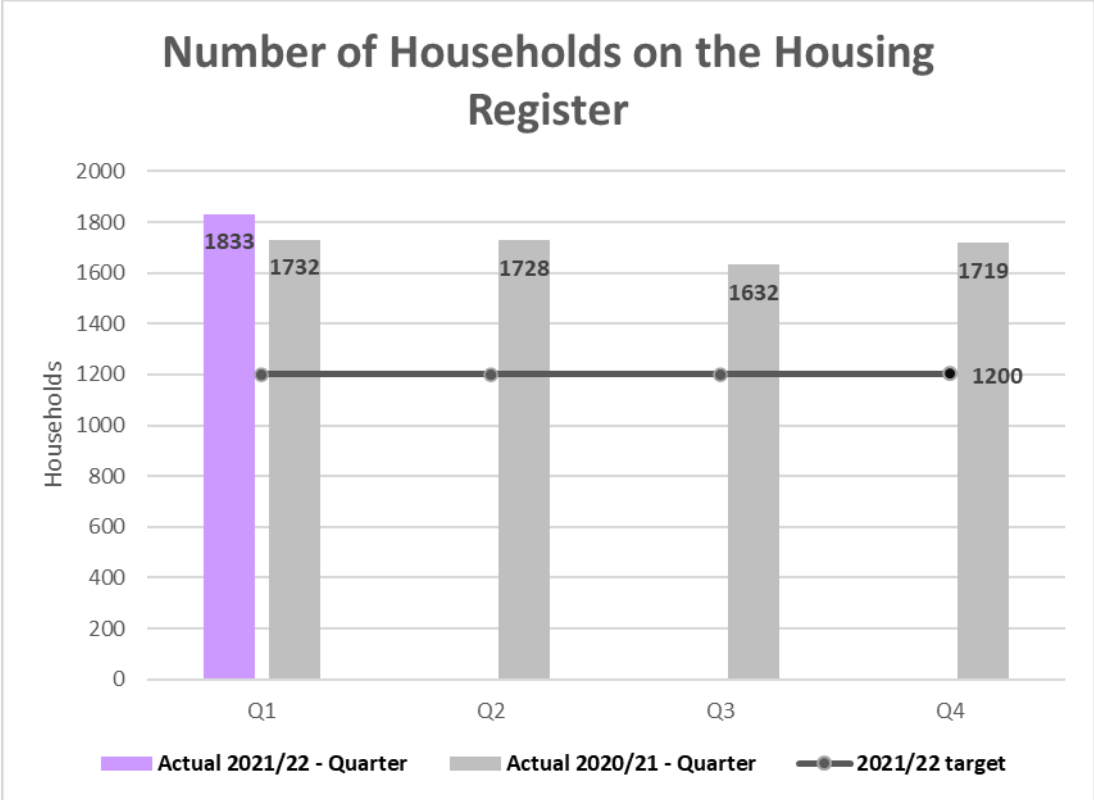
- This measurement is the average number of weeks that households in TA have remained in TA.
- The target for 2021/22 is 15 weeks.



Polarity: Lower is better

**Number of Households on the Housing Register**

- 5. This measurement is the number of households on the Housing Register on the last day of the month when measured.
- 6. The target for 2021/22 is 1,200 households.

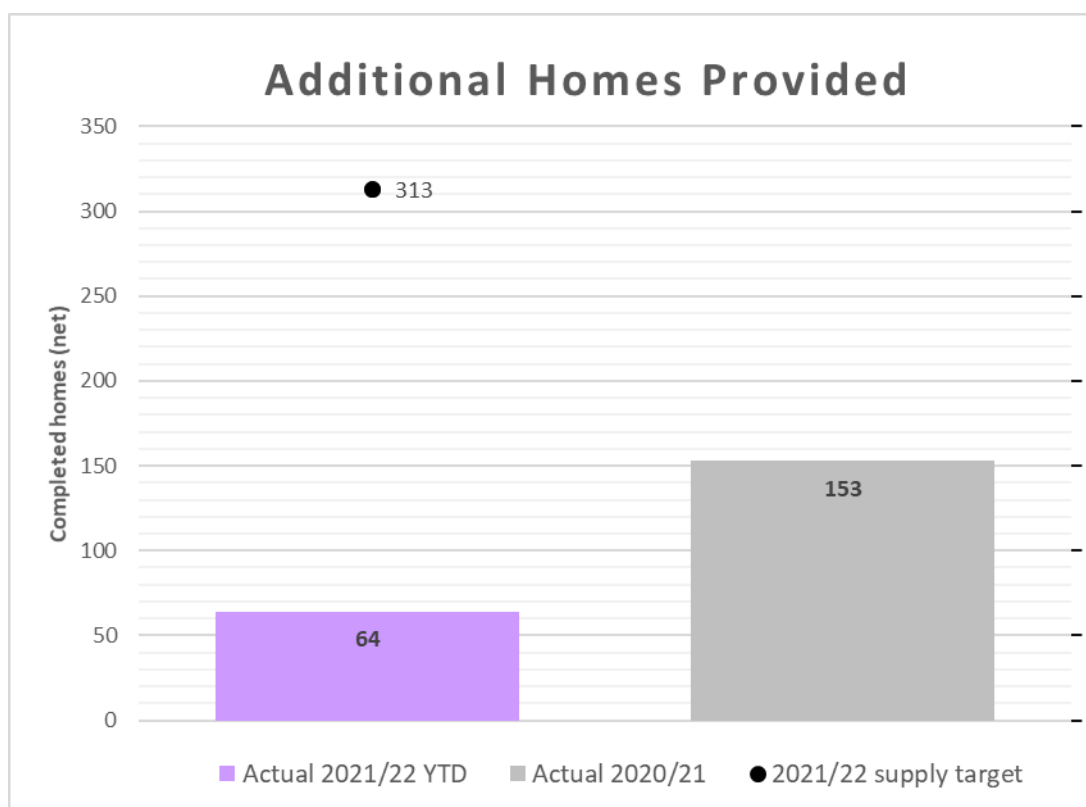


Polarity: Lower is better



## Additional Homes Provided

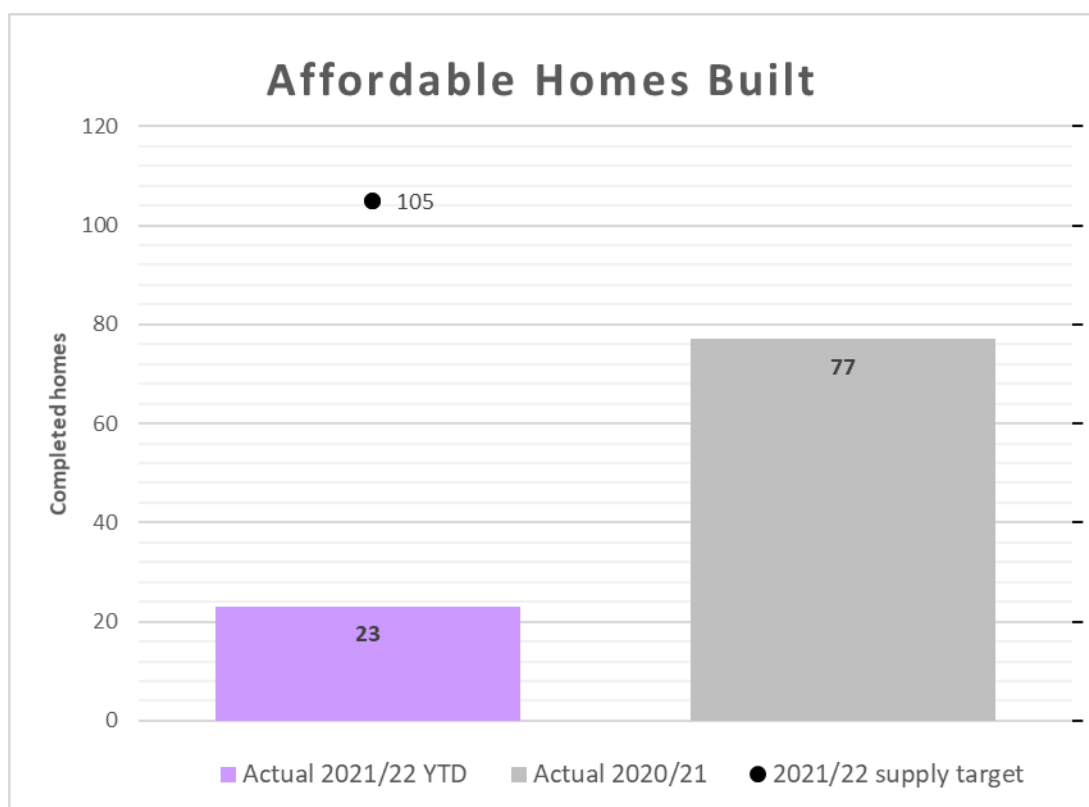
7. This measurement counts the number of all new homes in Rother, allowing for demolitions and change of use to give a net gain. This measurement monitors the delivery of the Corporate Plan outcomes to manage spatial development and the provision of affordable and decent housing stock.
8. This indicator has two targets: the supply target and the Local Plan target. The supply target is based on the projected delivery for the year, as set out in the April 2020 Housing Land Supply and Trajectory report. The supply target is 313 new homes for 21/22. As the Core Strategy is now more than 5 years old, the Local Plan target is now based on the standard method for assessing Local Housing Need. As of April 2020, the annual Local Plan target is 736. It should be noted that this figure does not include the 20% buffer which is required to be included within the Council's five-year housing land supply position calculations.



Polarity: Higher is better

## Affordable Homes Built

9. This measurement is the gross number of new affordable homes that have been completed in the district. By completed we mean that the home has been built and handed over from the developer to the provider for occupation by a tenant or purchaser. The home may not yet be occupied. This measurement monitors the delivery of the Corporate Plan outcome for affordable and decent housing stock, specifically the action to support the development of affordable accommodation.
10. The indicator has two targets: the supply target and the Local Plan target. The supply target is based on anticipated delivery from planned sites that we knew about at the time of setting the target. The supply target is 105 affordable new homes for 2021/22. The Local Plan target is based on local housing need set out in the Local Plan and is set at 121 new affordable homes by the end of 2021/22.



Polarity: Higher is better

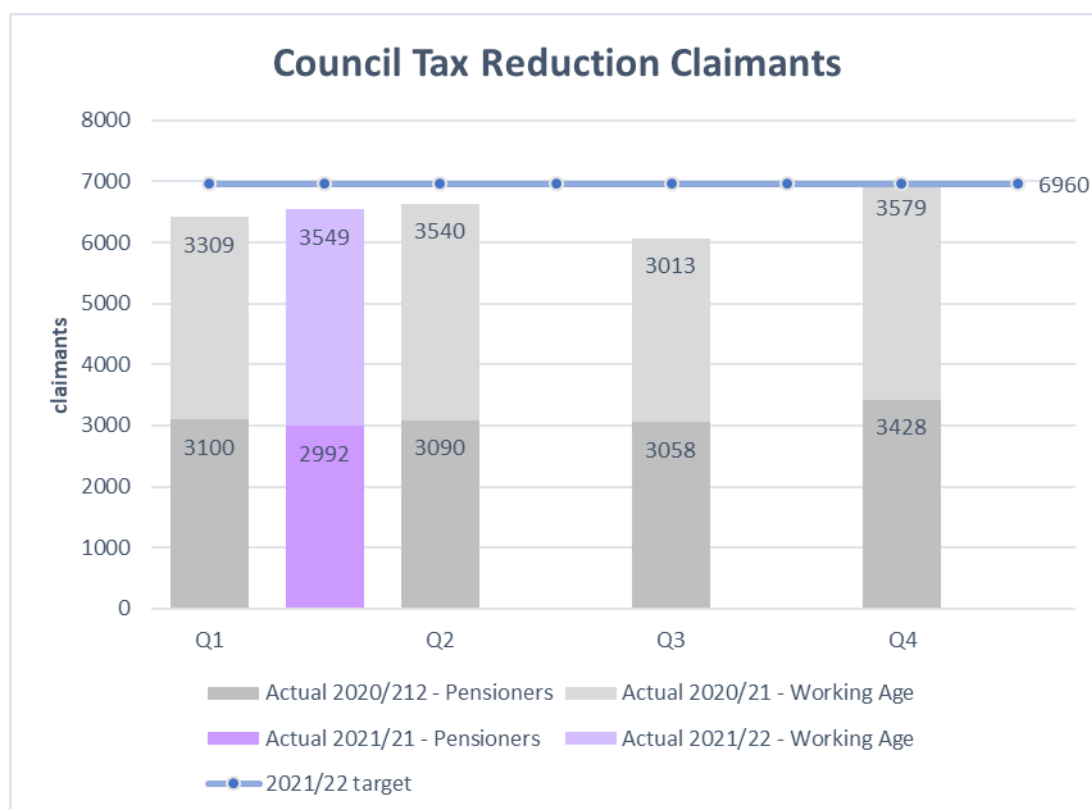
## Housing & Communities Summary

11. The continued high number of temporary accommodation (TA) placements and length of stay in TA can be attributed to a lack of move on accommodation, primarily due to associated COVID problems and a lack of move on accommodation becoming available in both the private and social housing sectors.
12. We have seen an increase in property owners no longer willing to let their properties and wishing to sell to maximise their income in these uncertain times. We are continuing to work with local agents, small portfolio holders to try and generate properties.
13. We are continuing to have offers accepted on properties for our own TA following the additional investment approved by Cabinet in recent months; our TA ownership currently stands at 5 properties. We are ready to start occupying the four units of Housing First accommodation in Bexhill.
14. Re-assessments for those on the Housing Register has commenced, with estimates of re-assessing all those who complete the paperwork within 20 weeks. It is expected that the new Allocations Policy will go live in the Autumn once all the re-assessments are complete.
15. The net number of additional home completions in Q1 is encouraging, it is almost double for the same period in 2020 (at the height of the first lockdown). It is too early to say if this is a positive trend, but as we move out of the pandemic and the economy starts to recover, it is hoped that the number of completions continues to rise. The completions are mainly from major developments in Bexhill (Barnhorn Green and Worsham Farm).
16. A total of 23 affordable homes were handed over during Q1 of 21/22 to include the full quota of three shared ownership units for a small development adjacent to the Rainbow Trout Public House, Brede with Hastoe. 12 units were delivered as additionality by a new for profit provider 'Sage' as part of the large strategic site at the above mentioned Worsham Farm, Bexhill (Bovis Site) and a further phase of completions totalling 8 units (4 Affordable Rent and 4 Shared Ownership) have completed at Preston Hall Farm (Persimmon site) to the north west of Bexhill.

## ECONOMIC DEVELOPMENT and POVERTY

### Number of Council Tax Reduction Claimants

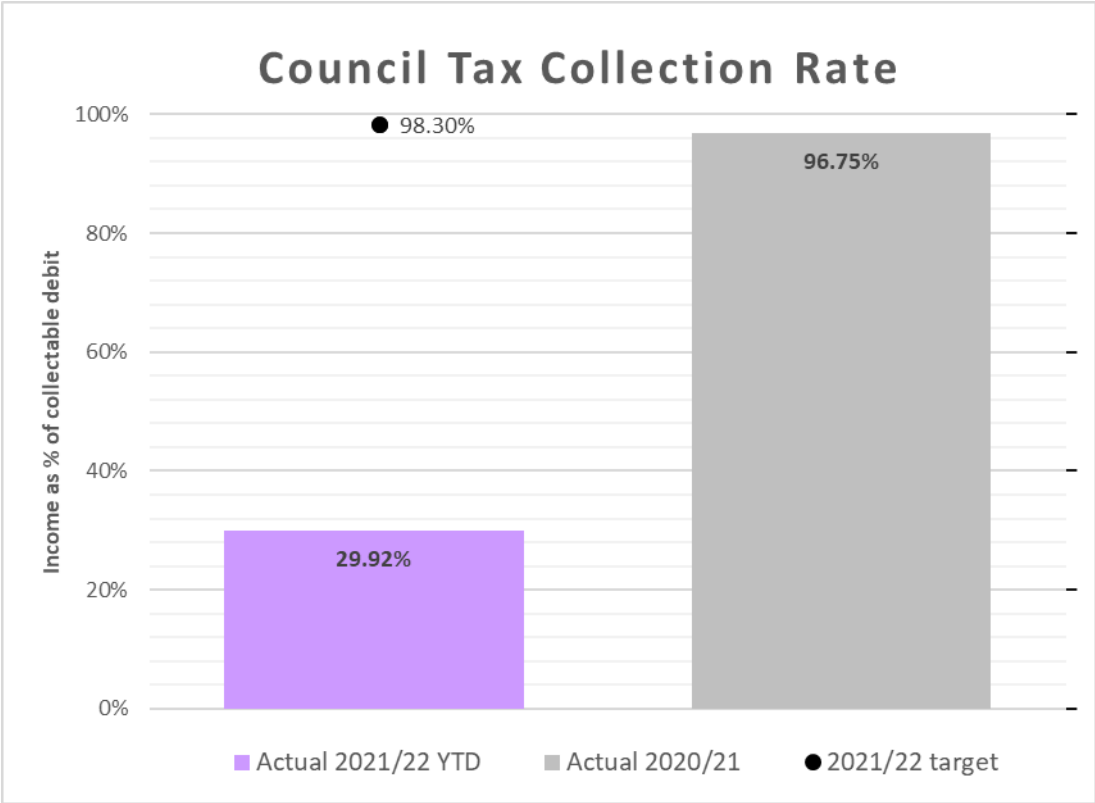
1. This measurement monitors the total number of council tax reduction claimants (working age and pensioner) in receipt of a reduced council tax bill.
2. The measurement indicator has been set at 6,960 (3,919 working age, 3,041 pensionable age).



Polarity: Lower is better

**Council Tax Collection Rates**

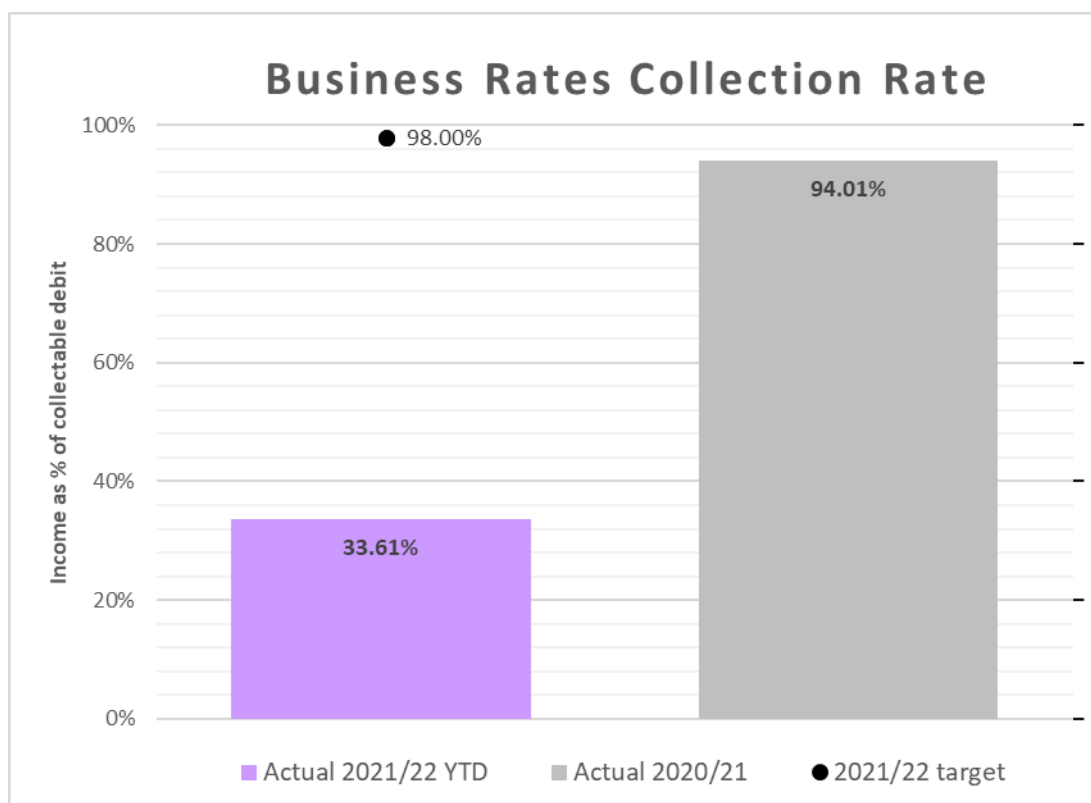
- 3. This measurement monitors the percentage of council tax collected of the estimated collectable debt in the year.
- 4. The target has been set at 98.30%.



Polarity: Higher is better

### Business Rates Collection rates

1. This measurement monitors the percentage of business rates collected of the estimated collectable debt in the year.
2. The measurement indicator has been set at 98%.



Polarity: Higher is better

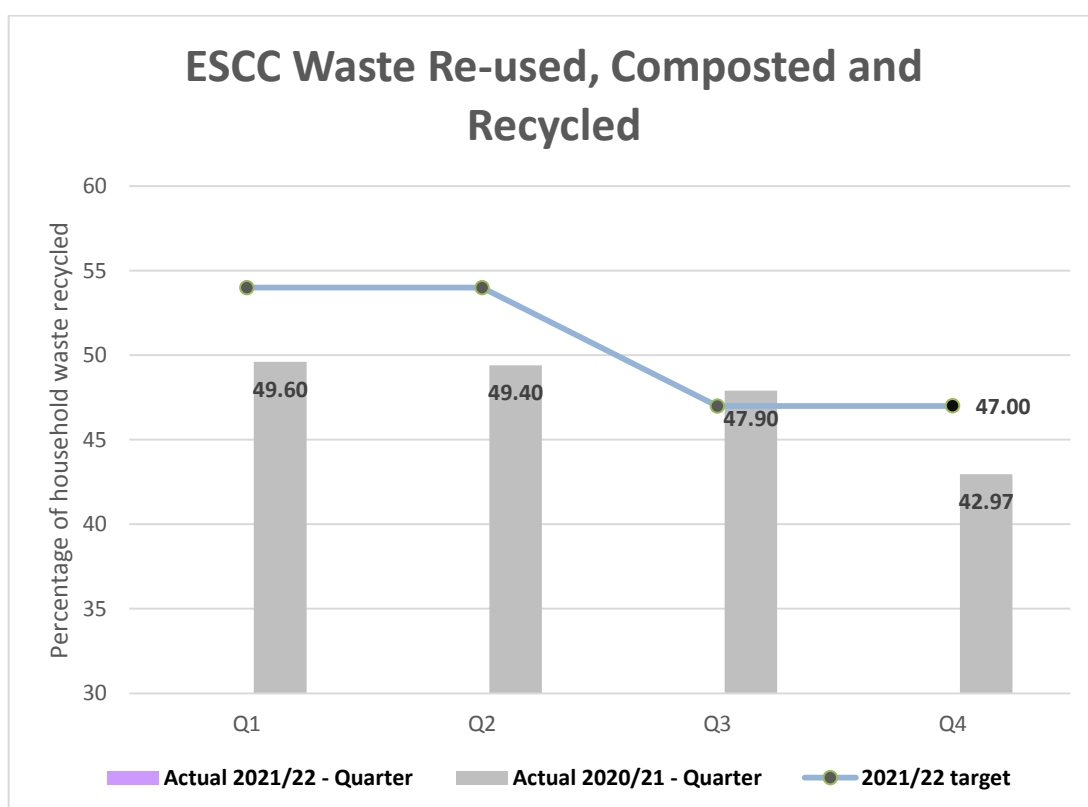
### Economic Development and Poverty Summary

3. Understandably, collection rates have improved this financial year following the pandemic. Recovery processes were largely halted during 2020/21 but have now been reintroduced including securing debt through the magistrates' court and the use of enforcement agents. We are however putting considerable effort into contacting residents and business owners before this is necessary and helping with affordable repayment plans.
4. We continue to work closely with our partners at Citizens Advice and the Hastings Advice and Representation Centre to provide support and guidance to those residents on low incomes.

## WASTE COLLECTION

### Household waste Re-used, Composted and Recycled

1. This measurement is the percentage of collected household waste sent to be re-used, recycled and composted.
2. This is based on data reported by East Sussex County Council (ESCC) which includes all waste collection streams and is reported one quarter in arrears. The target for 2021/22 varies depending on the time of year, leading to an average of 52%.



### Waste Collection Summary

3. Please note, ESCC advise that the recycling rates for the districts and boroughs are currently under review due to discrepancies between ESCC figures and Department for Environment, Food and Rural Affairs' for some authorities and are subject to change. ESCC will provide an update on this in due course.
4. The overall recycling rate for year 2020 to 2021 is 47.65% according to Waste Data Flow. This is lower than targeted and down against the previous year's overall figure of 50.25%.
5. The collection of recycling materials from 'bring sites' continues to be of poor quality, and it has been, and continues to be necessary to collect much of these sites as refuse rather than recycling. This will have had a minor impact on the recycling percentage during 2020/2021 and in quarter 1 of 2021/2022.

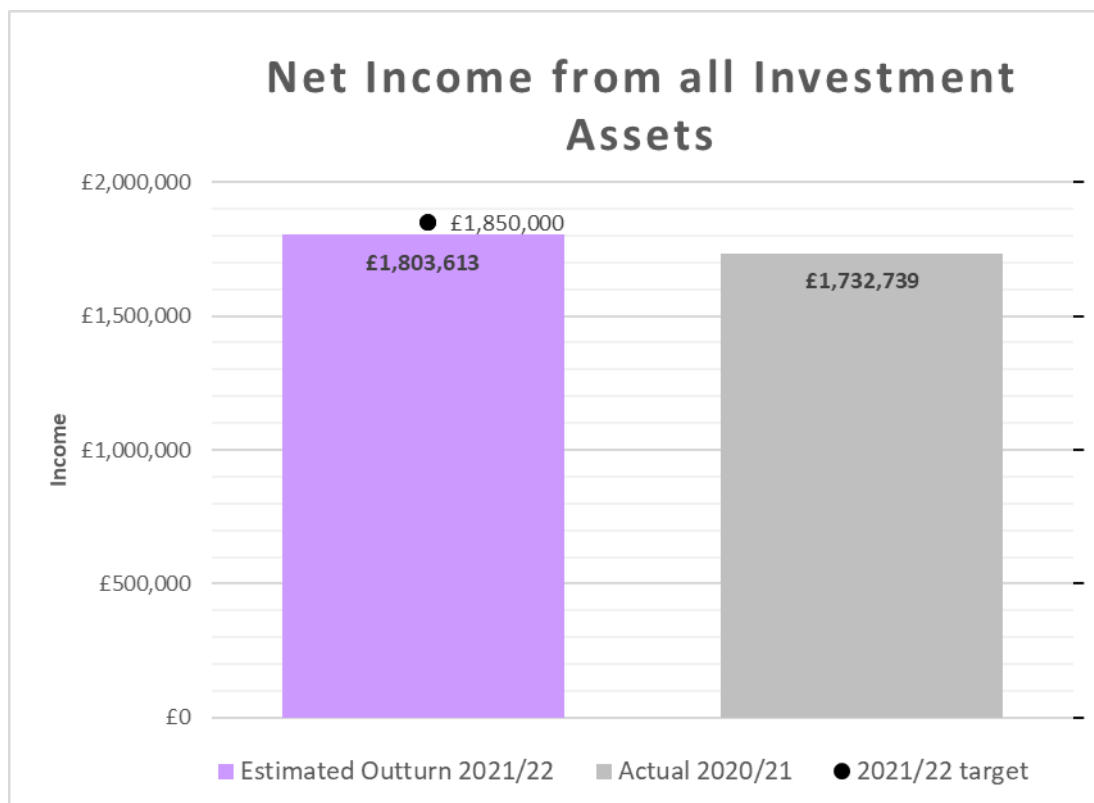
6. Domestic waste tonnages remain high whilst people continue to work from home and the number of fly tips, according to Biffa data, remain high but are beginning to reduce slowly from a high of 134 in March 2021 to 74 in June 2021. It remains to be seen if this reduction continues.
7. ESCC Household Waste and Recycling sites have only just begun to operate normal opening times and site access procedures and this may support further reduction in the number of fly tips. A total of 13 'bring sites' have been closed and work is ongoing to improve the sites that remain open to reduce contamination and improve quality.
8. Following a successful campaign in the Autumn, garden waste subscribers exceeded the target of 20,000 paid customers by 31 March 2021, and following the recent subscription renewal process, current confirmed paid subscribers was at 20,271 as at 2 August 2021. We are hoping to achieve a total in the region of 20,500 paid subscribers and this should assist with increasing the recycling percentage to nearer the 2022 target of 52%.



## ADDITIONAL INCOME

### Net Income from All Investment Assets

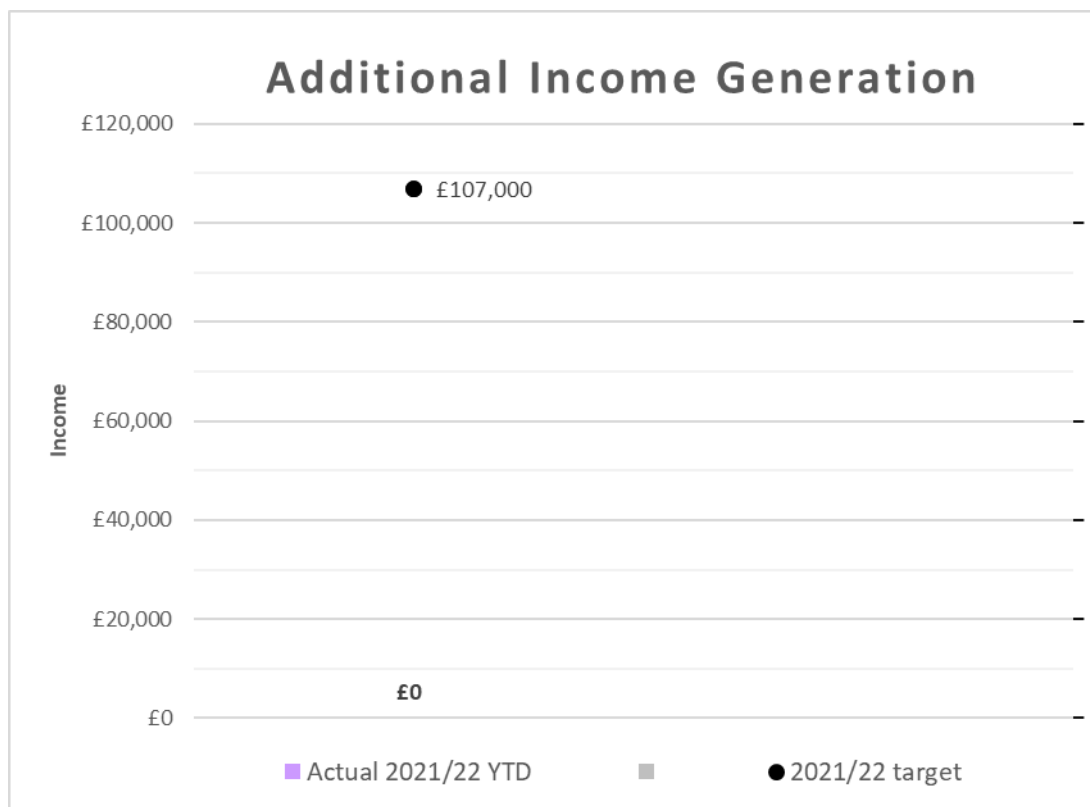
1. This measurement is forecast annual net income from investments calculated from gross income less expenditure excluding borrowing and interest payments.
2. The Asset Income total does not include 'community' assets which might also generate an income such as sports facilities, allotments etc.
3. The target for 2020/21 is £1,850,000. This does not include any provision for income from any new property purchases achieved in the year.



Polarity: Higher is better

## Additional Income Generation

4. Additional income generation through increased or new fees for discretionary services.
5. The target for 2021/22 is £107,000.



Polarity: Higher is better

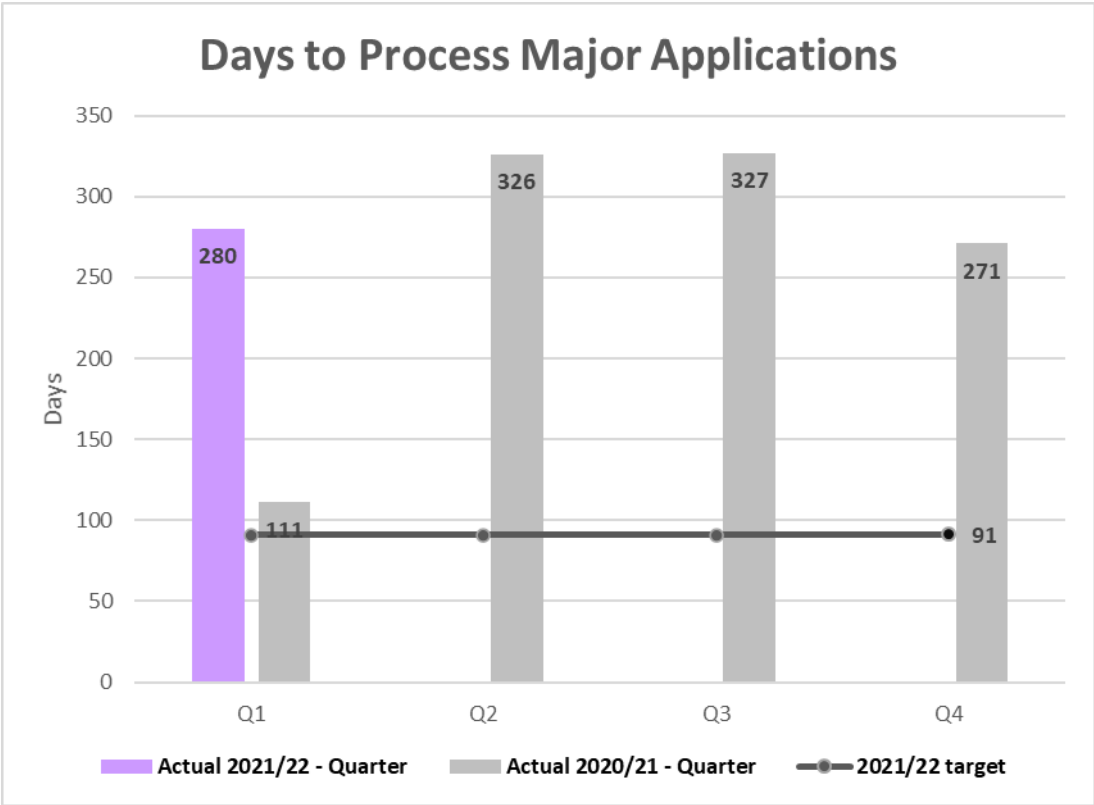
## Additional Income Summary

6. As there is currently a projected small shortfall in the projected 21/22 outturn, the property team are actively looking to improve revenues from existing assets to bridge this gap. This will primarily be through scheduled rent reviews as well as ensuring any outstanding arrears are collected. Longer term, we are focusing on maximising revenue opportunities at key regeneration/development sites we already own such as Beeching Road, Camber, and Barnhorn Green.
7. Delivering additional income is integral to the Financial Stability Programme. Work has commenced with Heads of Service to identify proposals that will be presented to the Financial Stability Programme board in due course. As a result of the continuing pandemic, this work and the subsequent implementation of proposals is delayed and therefore it is unlikely that the target for 2021/22 will be met.

### PLANNING PROCESSING

#### Days to Process Major Applications

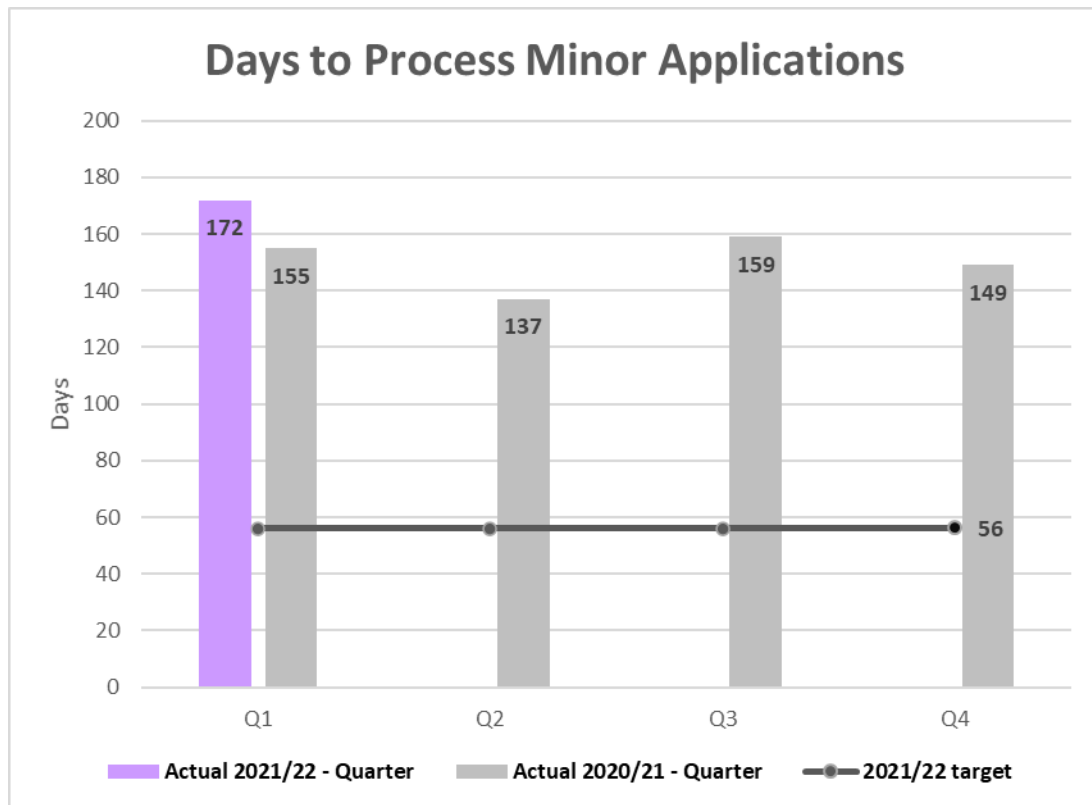
- 1. This measurement is the average number of calendar days to determine 'major' planning applications.
- 2. The target for 2021/22 is 91 days.



Polarity: Lower is better

## Days to Process Minor Planning Applications

3. This measurement is the average number of calendar days to determine 'minor' planning applications.
4. The Target for 2021/22 is 56 days.



## Planning Processing Summary

5. The time taken to determine planning applications remains high and this is acknowledged by the Council.
6. Essentially, these centre around limited capacity in the service due to vacant posts, long-term sickness, significant upturn in workload and all the challenges faced with COVID (home working, officer fatigue and limited technology etc). Unfortunately, this has impacted on officers' ability to deal with all applications in a timely fashion with average determination times around 150 days from point of validation.
7. The Council has now invested in additional resources for a 6-month period to increase capacity in Development Management planning and validation. Looking forward to Q2 and Q3, it is hoped that there will be a marked improvement on speed to decision on applications.

## Rother District Council

**Report to:** Overview and Scrutiny Committee

**Date:** 13 September 2021

**Title:** Revenue Budget and Capital Programme Monitoring Quarter 1 - 2021/22

**Report of:** Antony Baden – Finance Manager

**Ward(s):** All

**Purpose of Report:** To note the forecast for the financial year ending the 31 March 2022 and Cabinet be recommended to approve the grant offer outlined in paragraph 16.

### Officer

**Recommendation(s):** It be **RESOLVED**: That:

- 1) the report be noted; and
- 2) Cabinet be recommended to approve the grant offer outlined in paragraph 16 of the report.

### Introduction

1. This report updates Members on the Council's finances as at the 30 June 2021 and projects a provisional outturn for 2021/22. The Revenue Budget and Capital Programme positions are summarised in Appendices A and B, respectively. The impact of the forecast on the Council's reserves is summarised in Appendix C. The report also includes a brief update on the Collection Fund performance.
2. Since the detailed budget was approved by Cabinet on the 8 February 2021 there has been one reportable virement, which is reflected in Appendix A. Staff turnover of £288,000, which was originally budgeted centrally has now been consolidated into departmental salary budgets.

### Revenue Budget

3. The Revenue Budget forecast as at 30 June 2021 indicates a deficit of £144,000 against the approved budget drawdown from Reserves of £2.7m. The position is summarised in Appendix A and the main variances are explained in paragraphs 4 to 11. Other smaller overspends have also been identified, which Heads of Service will need to manage within their existing budgets.

### Strategy and Planning – Deficit £570,000

4. The forecast includes a potential liability of £300,000 in relation to the cost of planning Appeals at Strand Meadow, Burwash and Pett Level Road.

5. The department continues to experience a backlog of work primarily caused by difficulties in recruiting to vacant posts. This has necessitated the procurement of temporary support from Capita Business Services at a cost of £270,000.

#### **Acquisitions, Transformation & Regeneration – Deficit £50,000**

6. The deficit is due to the delayed drawdown of the £50,000 grant by the Sussex Wildlife Trust in 2020 for the development of the community wildlife garden at Rye Harbour, which was originally scheduled to be paid in the last financial year.

#### **Housing, Community & Neighbourhood Services – Deficit £55,000**

7. The recent lockdown has resulted in a forecast shortfall of £70,000 in car parking income although additional income of £15,000 from concessions should reduce the impact.

#### **Net Financing Costs – Surplus £688,000**

8. As previously reported Members will be aware that the pace of the Council's capital investment programme has slowed dramatically due to the ongoing impact of the pandemic. It is expected that the programme will gather pace during the 2021/22 but in the short term a significant reduction of £688,000 is forecast in relation to external interest and the minimum revenue provision charge to repay loan debt.

#### **Financial Stability Programme – Deficit £474,000**

9. The pandemic has also had a negative impact on the Council's ability to deliver savings and efficiencies as part of its Financial Stability Programme, (FSP). A shortfall of £474,000 is forecast against the 2021/22 target.
10. Officers have made significant progress in working up proposals to meet the FSP targets and these will be discussed with Members at the FSP Board meeting in September 2021.

#### **Income – Surplus £317,000**

11. Since the budget was approved, the Council has received further additional grant funding from the Ministry of Housing, Communities and Local Government MHCLG. No further allocations are anticipated at this stage.

#### **Capital Programme**

12. The Capital Programme forecast as at 30 June 2021 has increased by £1m against the approved budget. The position is summarised in Appendix B and the main changes are explained in paragraphs 13 to 15 below.
13. The biggest change since the capital programme was approved in February 2021 is the North East Bexhill Office Development scheme, which has been removed from the programme due to the high degree of uncertainty surrounding it. This has reduced the estimated outturn by £15.737m.

14. On the 29 March 2021, Cabinet approved a further funding (Minute CB20/119 refers) for the purchase of Temporary Accommodation to house homeless families on a temporary basis. This was in addition to the £3m approved in September 2019 and increased forecast expenditure in 2021/22 by £6m.
15. As reported throughout 2020/21, the Council's Capital Programme was severely impacted by the pandemic and this has resulted in several schemes slipping into 2021/22. The amount of slippage is approximately £9.151m, and the largest schemes affected are as follows:
  - a. Property Investment Strategy schemes - £1.193m
  - b. Housing Development schemes - £3.958m
  - c. Temporary Accommodation purchases (original allocation) - £1.300m)
  - d. Land Swap (former High School site) - £1.085m
16. The Council has been successful in securing additional grant funding from the MHCLG and Homes England to support its existing Housing First (HF) Project as part of the wider East Sussex Rough Sleeper Initiative (RSI). The grant award is for £391,050 and will support the purchase of a further four units of HF accommodation to add to the four existing units already in operation, further reducing the cost to the Council of temporary accommodation. The remainder of the capital funding (approximately £320,000) will be secured from the £6m approved for the purchase of temporary accommodation (Minute CB20/119 refers). The capital grant is supported by a total revenue grant allocation of £84,000, covering the period 2021/22 and 2023/24, to fund the RSI Housing First workers who will support the former rough sleepers living in the accommodation.

### Impact on Reserves

17. The forecast impact on Reserves is a reduction of £4.282m against the planned use of £3.319m. This is an increase of £963,000.
18. The amount of Reserves required to balance the budget is forecast to increase by £144,000 and has been explained in paragraphs 3 to 12.
19. As referred to in paragraph 16 several capital schemes originally planned to be funded from revenue reserves in 2020/21 have slipped into 2021/22. The additional drawdown is £819,000 and is shown in Appendices B and C.

### Collection Fund

20. The collection rate at the end of Quarter 1 for the Council Tax part of the Collection Fund was 29.92% of the collectable debit, which is 1.46% higher than the corresponding figures in 2020/21. Collection performance is shown below:

	2021/2022	Equivalent Period 2020/2021
Income Received	£82,203,282.90	£78,092,103.06
Income Received as a % of collectable debit	29.92%	28.46%

21. The collection rate at the end of Quarter 1 for the Business Rates part of the Collection Fund was 33.61% of the collectable debit, which is 0.91% lower

than the corresponding figure in 2019/20. Collection performance is shown below:

	2021/2022	Equivalent Period 2020/2021
Collectable debit	£9,931,205.66	£8,245,788.67
Income Received	£3,337,563.92	£2,695,997.69
Income Received as a % of collectable debit	33.61%	32.70%
Amount outstanding for year	£6,593,641.74	£5,549,790.98

## Conclusion

22. The revenue forecast for Quarter 1 2021/22 is a deficit of £2.844m, which is £144,000 greater than the approved planned use of Reserves. The Assistant Director, Resources and Finance Manager will work closely with Heads of Services and Members to reduce the overspend and its impact on reserves.
23. The Council's Capital Programme is forecast to increase by £1m but this will be managed so that any impact on reserves and/or the Revenue Budget will be mitigated.

Other Implications	Applies?	Other Implications	Applies?
Human Rights	No	Equalities and Diversity	No
Crime and Disorder	No	External Consultation	No
Environmental	No	Access to Information	No
Risk Management	No	Exempt from publication	No

Chief Executive	Malcolm Johnston		
Report Contact Officer:	Antony Baden		
e-mail address:	<a href="mailto:Antony.Baden@rother.gov.uk">Antony.Baden@rother.gov.uk</a>		
Appendices:	Appendix A	Revenue Budget Forecast	
	Appendix B	Capital Programme Forecast	
	Appendix C	Reserves	
Relevant Previous Minutes:	CB20/119		
Background Papers:	None.		
Reference Documents:	None.		



## Revenue Budget 2021/22 Forecast as at the 30 June 2021

Line	Rother District Council General Fund Summary	Draft 2020/21 Actual £ (000)	Revised 2021/22 Budget £ (000)	2021/22 Estimated Outturn £ (000)	2021/22 Quarter 1 Variance £ (000)
1	Corporate Core	2,117	1,998	1,998	0
2	Environmental Services	507	609	609	0
3	Strategy and Planning	1,030	1,043	1,613	570
4	Acquisitions, Transformation and Regeneration	(392)	(329)	(279)	50
5	Housing, Community & Neighbourhood Services	9,539	8,672	8,727	55
6	Resources	4,256	3,293	3,293	0
<b>7</b>	<b>Total Cost of Services</b>	<b>17,057</b>	<b>15,286</b>	<b>15,961</b>	<b>675</b>
8	Net Financing Costs	118	1,101	412	(688)
9	Salaries turnover	0	0	0	0
10	Financial Stability Programme - savings/cost reductions	0	(632)	(158)	474
<b>11</b>	<b>Net Cost of Services</b>	<b>17,175</b>	<b>15,755</b>	<b>16,215</b>	<b>461</b>
	<b>Income</b>				
12	Special Expenses	(687)	(692)	(692)	(0)
13	Net Business Rates & Section 31 Grants	(4,142)	(3,747)	(3,747)	0
14	Non-Specific Revenue Grants	(3,194)	(1,653)	(1,970)	(317)
15	Council Tax Requirement (Rother only)	(7,019)	(7,097)	(7,097)	(0)
	<b>Other Financing</b>				
16	Collection Fund (Surplus)/Deficit	(849)	134	134	(0)
<b>17</b>	<b>Total Income</b>	<b>(15,891)</b>	<b>(13,054)</b>	<b>(13,371)</b>	<b>(317)</b>
<b>18</b>	<b>Contribution from Reserves/Funding Gap</b>	<b>1,284</b>	<b>2,700</b>	<b>2,844</b>	<b>144</b>

## Capital Programme 2021/22 Forecast as at the 30 June 2021

	Actual to 30th June 2021 £ (000)	2021/22 Original Budget £ (000)	2021/22 Estimated Outturn £ (000)	2021/22 Quarter 1 Variance £ (000)
<b>Acquisitions, Transformation and Regeneration</b>				
<b>Other Schemes</b>				
Community Grants	22	130	130	0
Cemetery Entrance	63		172	(172)
Rother Transformation ICT Investment			384	(384)
Corporate Document Image Processing System			435	(435)
1066 Pathways			66	(66)
Ravenside Roundabout			200	(200)
Development of Town Hall Bexhill			460	(460)
<b>Property Investment Strategy</b>				
Office Development NE Bexhill		15,737		15,737
Mount View Street Development - Public/Commercial			964	(964)
PIS - Beeching Road/Wainwright Road		900	963	(63)
PIS - Barnhorn Road	78	3,345	3,402	(57)
PIS - Beeching Road 18-40	103	392	501	(109)
PIS - 35 Beeching Road			220	(220)
<b>Housing Development Schemes</b>				
Community Led Housing Schemes		303	600	(297)
Blackfriars Housing Development	941	10,350	11,128	(778)
Mount View Street Development - Housing		3,657	6,940	(3,283)
Alliance Homes (Rother) Ltd		25,000	25,000	0
Alliance Homes share capital			100	(100)
King Offa Residential Development	17			0
Former Bexhill High School site - Housing				0
<b>Housing and Community Services</b>				
De La Warr Pavilion - Capital Grant	28	54	54	0
Sidley Sports and Recreation	2	811	809	2
Land Swap re Former High School Site			1,085	(1,085)
Bexhill Leisure Centre - site development				0
Bexhill Leisure Centre - refurbishment		140	140	0
Disabled Facilities Grant	262	1,625	1,625	0
New bins		125	125	0
Bexhill Promenade - Outflow pipe			100	(100)
Bexhill Promenade - Protective Barriers	20		47	(47)
Fairlight Coastal Protection				0
Housing (purchases - temp accomodation)			7,708	(7,708)
<b>Strategy &amp; Planning</b>				
Grants to Parishes - CIL	40		88	(88)
<b>Executive Directors &amp; Corporate Core</b>				
Accommodation Strategy	0		0	0
<b>Resources</b>				
ICT Infrastructure – Ongoing Upgrade Programme	2		123	(123)
Development of Council Owned Sites	4			0
<b>Total Capital Programme</b>	<b>1,583</b>	<b>62,569</b>	<b>63,569</b>	<b>(1,000)</b>

	Actual to 30th June 2021 £ (000)	2021/22 Original Budget £ (000)	2021/22 Estimated Outturn £ (000)	2021/22 Quarter 1 Variance £ (000)
<b>Funded By:</b>				
Capital Receipts		0	1,485	(1,485)
Grants and contributions		12,993	14,201	(1,208)
CIL		193	281	(88)
Borrowing		23,764	21,164	2,600
Capital Expenditure Charged to Revenue		619	1,438	(819)
Unfunded		25,000	25,000	0
<b>Total Funding</b>	<b>0</b>	<b>62,569</b>	<b>63,569</b>	<b>(1,000)</b>

## Reserves

	Draft 2020/21 Actual £ (000)	Revised 2021/22 Budget £ (000)	2021/22 Estimated Outturn £ (000)	2021/22 Quarter 1 Variance £ (000)
<b>Revenue Reserves and General Fund Balance - Opening Balance</b>	(14,970)	(13,209)	(13,209)	0
Use of Reserves to Fund Capital Expenditure	477	619	1,438	819
Use of Reserves to Balance Budget incl deficit	1,284	2,700	2,844	144
<b>Closing Balance</b>	<b>(13,209)</b>	<b>(9,890)</b>	<b>(8,927)</b>	<b>963</b>

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OVERVIEW AND SCRUTINY COMMITTEE

<b>WORK PROGRAMME 2021 – 2022</b>		
<b>DATE OF MEETING</b>	<b>SUBJECT – MAIN ITEM IN BOLD</b>	<b>Cabinet Portfolio Holder</b>
<b>13.09.21</b>	<ul style="list-style-type: none"> <li>Performance Report: First Quarter 2021/22</li> <li>Revenue Budget and Capital Programme Monitoring – Quarter 1 2021/22</li> </ul>	<b>Dixon</b>
<b>18.10.21</b>	<ul style="list-style-type: none"> <li><b>Review of the Environment Strategy</b></li> <li>Post-COVID Recovery Plan</li> </ul>	<b>Field Bayliss</b>
<b>22.11.21</b>	<ul style="list-style-type: none"> <li><b>Medium Term Financial Plan 2022/23 to 2026/27</b></li> <li>Performance Report: Second Quarter 2021/22</li> <li>Revenue Budget and Capital Programme Monitoring – Quarter 2 2021/22</li> <li>Council Tax Reduction Scheme 2022/23 Consultation Response</li> </ul>	<b>Dixon</b>
<b>24.01.22</b>	<ul style="list-style-type: none"> <li><b>Draft Revenue Budget Proposals 2022/23</b></li> <li>Report of the Off-Street Car Parks Task and Finish Group</li> </ul>	<b>Dixon Field</b>
<b>14.03.22</b>	<ul style="list-style-type: none"> <li><b>Crime and Disorder Committee: to receive a report from the Community Safety Partnership</b></li> <li>Performance Report: Third Quarter 2021/22</li> <li>Revenue Budget and Capital Programme Monitoring – Quarter 3 2021/22</li> <li>Draft Anti-Poverty Strategy Proposals</li> </ul>	<b>Dixon Byrne</b>
<b>25.04.22</b>	<ul style="list-style-type: none"> <li>Call-in and Urgency Procedures</li> <li>Draft Annual Report to Council</li> </ul>	
<b>ITEMS FOR CONSIDERATION</b>		
<ul style="list-style-type: none"> <li>Regeneration incl Leisure Centre, Fountains, Skate Park and Accessibility of Green Spaces across the district</li> <li>Corporate Plan review – referred back by Cabinet</li> <li>Review of the Economic Regeneration Strategy</li> <li>Peer Review</li> <li>Annual Review of the Homelessness Strategy and paper to Central Government on meeting housing targets</li> <li>Draft Corporate Customer Services Strategy Proposals</li> <li>Litter Strategy</li> <li>Progress on the Environment Strategy</li> <li>Review of the Tourism Strategy and the impact of Airbnbs – <b>Spring 2022</b></li> <li>Impact of Airbnb and second homes in Rye/Winchelsea/Camber – <b>Spring 2022</b></li> </ul>		

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